CALIFORNIA STATE UNIVERSITY SAN BERNARDINO

FY 2025-26 Operating Budget Preliminary

University Budget Advisory Committee (UBAC)

December 4, 2024



CSUSB FY 2024-25 QUARTER 1 FINANCIAL REPORT





2024/25 Operating Fund Budget/Expenditure Detail Report

As of September 30, 2024

| DIVISION COST CENTER | Revised Budget | Actuals | | | | | Encumbrance | Budget Balance Available | % Used FY 23/24 1st | | Increase (Decrease) FY 24/25 |
|--|----------------|------------|----------------------|--------------|------------|---------------------------------|-------------|-----------------------------|------------------------|--------------|------------------------------------|
| | | sw | Benefit ¹ | Revenue | OE&E | Total (b) + (c) + (d) + (e) | | (a) - (f) - (g) | (f) + (g) / (a) | Quarter from | |
| | (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) | (i) | (j) | (k) |
| PRESIDENT'S DIVISION | 1,162,166 | 253,055 | - | | 27,929 | 280,984 | 1,396 | 879,786 | 24% | 290,192 | -3% |
| ACADEMIC AFFAIRS | 84,721,334 | 29,829,526 | 53,570 | (204,372) | 1,376,612 | 31,055,337 | 415,012 | 53,250,985 | 37% | 30,156,092 | 3% |
| STUDENT AFFAIRS | 11,406,365 | 1,630,405 | 36,781 | - | 713,721 | 2,380,907 | 1,263,809 | 7,761,649 | 32% | 2,469,765 | -4% |
| FINANCE, TECHNOLOGY, & OPERATIONS | 32,156,454 | 6,767,272 | 39,971 | (450,127) | 2,445,865 | 8,802,981 | 4,717,720 | 18,635,752 | 42% | 9,193,446 | -4% |
| UNIVERSITY ADVANCEMENT | 4,993,747 | 1,153,218 | - | (25,000) | 207,531 | 1,335,749 | 120,375 | 3,537,623 | 29% | 1,693,068 | -21% |
| HUMAN RESOURCES | 4,669,965 | 1,022,350 | - | (11,265) | 181,743 | 1,192,827 | 115,628 | 3,361,510 | 28% | 874,121 | 36% |
| STRATEGIC ENROLLMENT MANAGEMENT & MARKETING ² | 6,994,404 | 1,588,460 | - | (73,370) | 159,233 | 1,674,324 | 525,737 | 4,794,344 | 31% | - | 0% |
| CENTRAL | 60,773,535 | <u> </u> | 18,526,158 | (63,102,306) | 13,915,363 | (30,660,785) | 356,220 | 91,078,100 | -50% | (30,212,661) | 1% |
| TOTAL | 206,877,970 | 42,244,286 | 18,656,480 | (63,866,439) | 19,027,998 | 16,062,324 | 7,515,897 | 183,299,749 | 11% | 14,464,023 | 11% |
| ¹ Central pays the benefit expenses except for the Self-funded programs | | | | | | | | | | | |

¹ Central pays the benefit expenses except for the Self-funded programs

² New Division effective 7/1/2024

Salary & Benefit Exp as a percent of total Budget - 29%



MULTI-YEAR BUDGET

Assumptions:

- 1. \$397M State Base Budget Reduction (CSUSB's share: \$15,334,000)
- 2. Deferral of the \$252,000,000 FY 2025-26 CSU Compact to FY 2026-27 (CSUSB's share: \$21,000,000)

| | FY 2023-24 | FY 2024-25 | FY 2025-26 |
|--|--------------|--------------|----------------------|
| CO Prior Year Allocation | 159,914,000 | 168,188,000 | 185,489,000 |
| CO Current Year Allocation (De-allocation) | 8,274,000 | 17,301,000 | (15,334,000) |
| Reinstate \$75 M Cut from State | | - | 4,048,000 |
| Total CO GF Appropriation | 168,188,000 | 185,489,000 | 174,203,000 |
| Total Campus-Generated Revenue | 104,452,868 | 107,514,297 | 111,332,896 |
| Total Revenue for CSUSB | 272,640,868 | 293,003,297 | 285,535,896 |
| Planning Year Budget Increase (Decrease) | 1,270,035 | 20,362,429 | (7,467,401) |
| Planning Year Budget Commitment | | | |
| Planning Year's Compensation Costs | 3,709,018 | 17,703,000 | 485,000 ¹ |
| Campus Mandatory Costs (Health/Retirement/Insurance Costs) | 5,391,000 | 6,311,000 | 6,942,100 |
| Student Success | 2,183,000 | 1,412,000 | - |
| Campus Other Commitments | 386,655 | 3,371,358 | 1,000,000 |
| CO Mandated Programs | - | 856,504 | - |
| SUG Adjustment | 800,000 | 9,859,000 | 1,272,866 |
| 2023-2028 Strategic Planning | - | 1,266,800 | 1,000,000 |
| Total Campus Commitments | 12,469,673 | 40,779,662 | 10,699,966 |
| Budget Surplus/ (Deficit) | (11,199,638) | (20,417,233) | (18,167,367) |
| Deficit Mitigation | 11,199,638 | 20,417,233 | |
| Ending Balance | - | - | (18,167,367) |
| Footnote: | | | |

¹ CSUEU's Step Structure is not contingent upon FY 25/26 Compact Funding



DEFICIT MITIGATION FY 2024-25

The FY 2024-25 deficit was mitigated with divisional and Central budget reductions in salary, benefit and OE&E expenses

| Reduction | President's Office | Academic Affairs | Student Affairs | Finance Technology & Operations | University Advancement | Central | Total Reduction FY 24/25 |
|-----------------------------------|-----------------------|---------------------|--------------------|---------------------------------------|---------------------------|-----------|--------------------------------|
| Salary - MPP | 97,734 | 151,677 | 202,248 | 526,301 | - | - | 977,960 |
| Salary - Staff | - | 1,628,793 | 475,794 | 1,123,339 | 194,460 | - | 3,422,386 |
| Salary - Faculty | - | 2,899,087 | - | - | - | - | 2,899,087 |
| Salary - Temporary | - | 345,409 | - | 49,140 | - | - | 394,549 |
| Salary - Student | - | 256,371 | 13,600 | - | 52,847 | - | 322,818 |
| OE&E | 2,248 | 2,657,779 | 137,529 | 1,172,481 | 148,086 | - | 4,118,123 |
| Central - Salary Related Benefits | - | - | - | - | - | 8,282,310 | 8,282,310 |
| Total | 99,982 | 7,939,116 | 829,171 | 2,871,261 | 395,393 | 8,282,310 | 20,417,233 |



FY 2025-26 BUDGET DEFICIT & MITIGATION

Assumptions:

- 1. \$397M State Base Budget Reduction (CSUSB's share: \$15,334,000)
- 2. Deferral of \$252,000,000 FY 2025-26 CSU Compact to FY 2026-27 (CSUSB's share: \$21,000,000)

CSUSB's estimated budget deficit for FY 2025-26 is \$18.2 million.

CSUSB will continue with the following deficit mitigation steps:

- A careful review of all positions, including management roles
- Reduce state funded travel expenses and other discretionary expenditures in all divisions
- Decrease OE&E for equipment and furniture expenses.
- Course and class size changes
- Reductions in faculty reassigned time



PROPOSED DEFICIT MITIGATION - FY 2025-26

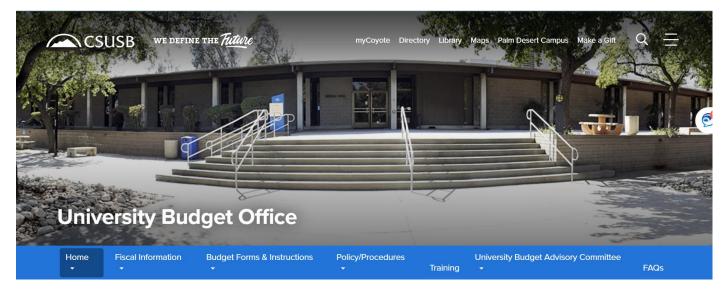
| Division/Central | Proposed Deficit Mitigation | | |
|----------------------------------|--------------------------------|--|--|
| President | (103,961) | | |
| Academic Affairs Division | (8,516,574) | | |
| Student Affairs Division | (895,730) | | |
| Finance, Tech, & Ops Division | (3,068,833) | | |
| University Advancement Div | (447,856) | | |
| Human Resources Division | - | | |
| Strategic Enrl Mgmt/Mktg Div | - | | |
| Central - Salary Related Benefit | (5,134,412) | | |
| Budget Reductions | (18,167,367) | | |

Footnote: HR and SEMM remain unharmed



BUDGET WEBSITE

https://www.csusb.edu/budget



Fiscal Information:

Financial Transparency Portal • Quarterly Operating Fund Budget/Expenditure Report • GF Baseline Report • Cost Allocation Plan • Budget Open Forum Information • Benefit Rates • Year-end Deadlines **Budget Forms & Instructions:**

Budget Amendment • Position Management

Policy/Procedures:

Budget Oversight Policy & Reports • Payroll Expenditure Transfer Procedure • Self-Support Budget Review Procedure & Review

University Budget Advisory Committee

UBAC Charter • UBAC Committee Member list • Meeting Materials





